

6. Staff implement the RARPA process effectively across the organisation	Questions to ask	Questions to identify sources of evidence
<p><i>6.1 Teaching staff, learning support staff and other relevant interdisciplinary staff and volunteers, have access to information and training to use RARPA.</i></p> <p><i>They have a shared understanding of:</i></p> <ul style="list-style-type: none"> • <i>the nature, purpose and importance of the 5 elements of RARPA</i> • <i>setting individual targets that support progression;</i> • <i>data and information recording system requirements;</i> • <i>quality assurance arrangements for RARPA.</i> <p><i>They are active and engaged at all five stages.</i></p>	<ul style="list-style-type: none"> • <i>What information about using RARPA is available for each of the different groups of staff working with ILS learners; teaching staff? Learning support staff? Other staff (e.g. Vocational tutors offering taster vocational opportunities, job coaches, MIS personnel, curriculum managers etc.)?</i> • <i>How do these members of staff find out what their role is in the RARPA process? How well do they understand the process and their role in the process?</i> • <i>How good are staff at setting realistic meaningful targets with learners?</i> • <i>How do you know that <u>all</u> staff are 'active and engaged' at all 5 stages?</i> 	<ol style="list-style-type: none"> 1. <i>What information is available to staff;</i> <ul style="list-style-type: none"> • <i>In handbooks? At induction?</i> • <i>Through internal and external CPD?</i> • <i>Through mentoring? Online?</i> • <i>Is the information up to date?</i> 2. <i>What do staff (including part timers, learning support assistants, and managers responsible for staff development) say about their understanding and use of RARPA?</i> 3. <i>Is there evidence to show that all teaching and learning support staff implement RARPA in their practice?</i>
<p><i>6.2 Implementation of the RARPA process is consistent across the organisation.</i></p>	<ul style="list-style-type: none"> • <i>How does your organisation manage consistency? What systems does your organisation have in</i> 	<ol style="list-style-type: none"> 4. <i>What evidence is there in learner files of consistency of implementation of the RARPA process in all the learning programmes across the organisation?</i>

	<p><i>place to ensure that the RARPA process consistent on every campus/site and on every ILS course?</i></p>	
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7. There is an effective quality assurance system for the review and improvement of the provision using the RARPA process	Questions to ask	Questions to identify sources of evidence
<p>7.1 A clear quality cycle is in place that includes all elements of RARPA, all aspects of provision and all staff. It is learner-centred, and embedded with the organisation's overall quality improvement system.</p>	<ul style="list-style-type: none"> • How does the RARPA based quality cycle work? • How does it link with the college's overall quality improvement system – is it integral or a bolt on addition? • How does the college's quality assurance processes accommodate information from qualitative data? 	<ol style="list-style-type: none"> 1. Does the Organisational quality cycle and Quality Assurance calendar for ILS programme area provide evidence of a clear quality cycle? 2. Do discussions with course tutors, section, curriculum and quality managers confirm that the cycle is in place, learner-centred and fully embedded in the overall quality system?
<p>7.2 There are internal methods for moderating the effectiveness of RARPA</p>	<ul style="list-style-type: none"> • How is internal moderation of the RARPA process carried out. • How effective is the process? Is it consistently implemented across all provision? • Have those responsible for moderating the effectiveness of RARPA been trained? 	<ol style="list-style-type: none"> 3. Is there evidence of a procedure in place? 4. Are there records of internal moderation/standardisation? 5. What evidence is there that sampling plans used by those carrying out internal moderation across the courses are appropriate?
<p>7.3 Provider self-assessment review of the RARPA process is both rigorous and</p>	<ul style="list-style-type: none"> • What processes are in place to ensure that RARPA is carried out with due rigour? 	<ol style="list-style-type: none"> 6. What evidence is there in any programme documentation, SAR or improvement plan

<p><i>consistent and the Quality improvement plan leads to improvement</i></p>	<ul style="list-style-type: none"> • <i>How is data on learner achievement, progress and progression analysed and used to inform college quality improvement processes?</i> 	<p><i>to show that self-assessment review of RARPA is carried out with due rigour?</i></p> <ol style="list-style-type: none"> 7. <i>What evidence is there to show that actions for improvement are completed, monitored and evaluated?</i> 8. <i>Do conversations with learners/stakeholders and discussions with staff and managers evidence a rigorous and consistent process</i>
<p><i>7.4 There are external methods for verifying the effectiveness of RARPA (Critical friends/peer schemes between colleges)</i></p>	<ul style="list-style-type: none"> • <i>What arrangements are in place for verifying the effectiveness of RARPA?</i> • <i>Is there a system for sampling across campuses and courses and from the records of all those who have been involved in the internal moderation?</i> • <i>Is the process both constructive and rigorous?</i> 	<p>Questions for critical friends/peers involved in the verifying process</p> <ol style="list-style-type: none"> 1. <i>What evidence is there that internal moderation records are consistent and rigorous?</i> 2. <i>When reviewing samples of learners' work and progress are the samples adequate and are the judgements consistent with the outcomes from internal moderation?</i> 3. <i>Is there evidence to support providers' assessment of how effectively provision using RARPA is embedded within all aspects of the organisation's quality assurance cycle?</i>

		<p>4. <i>Does the section SAR for provision using RARPA identify appropriate areas for improvement and professional development?</i></p> <p>5. <i>Is there evidence of progress on recommendations/actions agreed during any previous visits</i></p>
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8. There is effective performance management and professional development in relation to RARPA	Questions to ask	Questions to identify sources of evidence
<p><i>8.1 The implementation of the RARPA process and teaching, learning and assessment are improved through rigorous performance management and appropriate professional development. This is effective in tackling underperformance.</i></p>	<ul style="list-style-type: none"> • <i>What systems are in place to do this?</i> • <i>How well are the professional development requirements identified for provision using RARPA included in college CPD programmes and improvement plans?</i> 	<p>1. <i>What is the evidence that under-performance is addressed by setting clear performance targets for under-performing teachers and that implementation has been regularly monitored and reviewed?</i></p>
<p><i>8.2 Rigorous improvement targets are set for individuals, departments and the whole organisation. These are regularly monitored and reviewed in accordance with the organisation's self-assessment process.</i></p>	<ul style="list-style-type: none"> • <i>Where underperformance is evident at department and whole organisation level, is there evidence that rigorous improvement targets have been set and implementation has been regularly monitored and reviewed?</i> 	<p>2. <i>Is there evidence of a rigorous target setting, monitoring and reviewing process?</i></p>
<p><i>8.3 The CPD programme is clearly linked to improvement plans, is comprehensive, timely, uses appropriate methods such as: shadowing; mentoring; coaching; dialogue; support and training when needed and leads to demonstrable improvements in performance</i></p>	<ul style="list-style-type: none"> • <i>What systems are in place to link improvement plans to the CPD programme?</i> • <i>What different methods are used? How do you know if they are effective?</i> 	<p>3. <i>What evidence is there that a variety of supportive approaches are used to improve teacher and support assistant performance?</i></p> <p>4. <i>What evidence is in place that shows the impact of CPD on improvements in performance?</i></p>

<p><i>8.4 Best practice is shared within a coherent programme of professional development. Staff teams have opportunities for development, discussion and sharing best practice about RARPA.</i></p>	<ul style="list-style-type: none"> • <i>How is effective practice shared?</i> 	<p><i>5. What evidence is there that staff have the opportunity to develop, discuss, observe and share best practice?</i></p>
<p><i>8.5 Adequate resources are provided to ensure that improvements to performance can be made.</i></p>	<ul style="list-style-type: none"> • <i>Are there sufficient resources for all groups of staff who are involved in the RARPA process</i> 	<p><i>6. In discussions with staff do all have access resources that will support them in improving performance?</i></p>